

*Handwritten initials*

10 October 1962

MEMORANDUM FOR THE DIRECTOR

1. In a personal letter to you on 16 August, General LeMay took exception to the tenor of the USIB discussion with reference to the luncheon you had with Zuckert, LeMay, and McKee, discussing Air Force estimates of soviet strategic capabilities. (Tab A)
2. On 22 August you replied to General LeMay, giving your further views and proposing that SAC appear before USIB and perhaps the JCS for an all-day discussion of the estimating processes. (Tab B)
3. On 29 August after your departure, General LeMay replied with a lengthy discussion of the Air Force estimative processes, with some fatherly advice about being humble and not misleading and suggesting that perhaps NIE 11-8-62 warrants a new look right away. (Tab C)
4. The attached reply, prepared for your signature by Howie Stoertz and approved by Ray Cline and me, points out that the problem is the exercise of judgment and not methodology. It points out that the Board of National Estimates is preparing a memorandum to holders of NIE 11-8-62 and that the latest judgment of all U. S. agencies, including the Air Force, will be considered.
5. Recommend you sign the attached letter.

*MS/MSC*

Marshall S. Carter  
Lieutenant General, USA

MSC:bec  
(Orig and atts a/s to DCI)  
✓ - DDCI files

**SECRET**

*Handwritten notes and stamps*

General Carter:

Should any further distribution be made of  
your memo to the Director?

No

Bernie